

April 15, 2026

Dear Valued Customer,

We are writing to provide an update on the evolving global environment and its impact on the cost landscape across our industry.

The ongoing crisis in the Middle East continues to create significant disruption across global supply chains, energy markets, logistics networks, and raw material availability. As a result, Ansell will implement list price changes effective May 1, 2026.

As many of you are already aware, these force majeure disruptions have driven exceptional cost increases across transportation, fuel-related inputs, insurance, warehousing, and essential raw materials, alongside broader supply constraints. Petroleum-derived components—critical to the production of many nitrile-based products—have been particularly impacted due to heightened regional volatility. Ansell has taken extensive actions to absorb and mitigate these pressures; however, given their scale and persistence, we are now required to pass through a portion of these costs.

As we navigate this evolving environment, it's important to note that our supply chain remains resilient. Ansell has long invested in a diversified manufacturing footprint, supported by a global network designed to minimize disruption and reduce reliance on any single region. This foundation positions us to navigate market volatility while continuing to provide reliable supply and support to our customers.

Ansell's global supply team continues to secure raw materials and finished goods despite the cost surges, to maintain supply continuity for the foreseeable future. Making these significant, unexpected investments will help us continue to provide solutions to our customers, keeping workers safe and businesses operating through this challenging time.

We recognize that the current market environment and associated cost pressures create real strain for many organizations. This action is being introduced only after careful internal mitigation efforts.

Should you have any questions, please don't hesitate to reach out to your Ansell Channel Manager, Territory Manager, or Inside Sales Representative. Thank you for your continued trust in Ansell.

Kind Regards,

Sean Sweeney  
Chief Commercial Officer, Americas